



981 Helena Street
Fort Erie ON L2A 4K2
Canada
T : (905) 871-3219

September 14, 2026

Dear Valued Customer,

We are pleased to share that McDonco Machine Limited has joined Russell Industries Corp. effective September 1, 2026. McDonco is now a wholly owned subsidiary of Russell Industries Corp.

For more than 50 years, McDonco has built a reputation for precision aerospace machining, technical excellence, and dependable customer service. This reputation has been earned through the dedication of its employees and the trust of customers and suppliers who have supported the business over generations.

While ownership has changed, our commitment to our customers remains unchanged.

Our priority is continuity and responsible growth. McDonco will remain in Fort Erie, where we are investing in the facility and recruiting five additional skilled tradespeople to expand capacity. Its experienced team, quality systems, and commitment to customer service will remain in place, with continued focus on stability, quality, and delivery.

This acquisition also reflects our commitment to investment and long-term stewardship.

In the words of Daniel Russell's:

"Canada has a long history of manufacturing excellence, and companies like McDonco represent an important part of that legacy. Our objective is to protect what has been built, invest in its future, and ensure that critical manufacturing capabilities remain owned and operated in Canada. We believe in creating long-term value through investment, operational excellence, and strong partnerships with customers, employees, and suppliers."

Through Russell Industries Corp acquisition, the McDonco team gains access to additional resources, manufacturing expertise, operational leadership, and investment capacity. At the same time, we are committed to preserving the specialized aerospace



A Russell Industries Company

machining capabilities, relationships, and culture that have contributed to McDonco success.

As General Manager, I am honoured to lead this next chapter.

Since 2005, I have worked within the aerospace and precision manufacturing industries, supporting customers, leading operational transformation initiatives, and helping AS9100-certified organizations achieve sustainable growth. Throughout my career, I have learned that trust is earned through performance, responsiveness, transparency, and accountability.

Today, McDonco becomes part of a broader manufacturing group that includes the aerospace and industrial capabilities of the CBB Group and the aerospace industry expertise of Bearing Bronze. Together, we have an opportunity to strengthen Canadian manufacturing by combining precision machining, metallurgical expertise, engineered components, and operational excellence across our organizations.

Our vision is not to change what makes McDonco successful.

Our vision is to build upon its legacy.

We will continue to invest in our people, develop our capabilities, strengthen our systems, and support our customers with the same dedication that has defined McDonco for decades. We are approaching this opportunity with a long-term perspective and a genuine commitment to earning your trust every day.

On behalf of everyone at McDonco Machine Limited and Russell Industries Corp, thank you for your continued partnership and confidence.

We look forward to working with you and building an even stronger future together.

Warm regards,

A handwritten signature in black ink, appearing to read 'Katherine Silver'.

Katherine Silver
General Manager
McDonco Machine Limited



A Russell Industries Company